	2016-17 Actual	2017-18 Actual	2018-19 Actual	**2019-20 Actual**	**2019-20 Budget**	Var vs budget	Var vs prior year	Q1 Budget	Q1 Actual	Q1 Variance	Q2 Budget	Q2 Actual	Q2 Variance	Q3 Budget	Q3 Actual	Q3 Variance	Q4 Budget	Q4 Actual	Q4 Variance
Operating receipts																			
Precept	19,497	19,497	19,497	**22,917**	**22,917**	0	3,420	11,459	11,459	0	11,459	11,459	0	0	0	0	0	0	0
BDBC grants	15,077	13,636	13,301	**12,976**	**12,975**	1	-325	12,975	12,976	1	0	0	0	0	0	0	0	0	0
Lenthsman grants	13,730	15,520	15,700	**15,400**	**15,400**	0	-300	15,400	15,400	0	0	0	0	0	0	0	0	0	0
Tenancies	2	2	2	**2**	**2**	0	0	0	0	0	2	0	-2	0	0	0	0	2	2
Clubs & societies (up 2.9%)	4,576	3,076	3,779	**3,391**	**3,875**	-484	-388	923	923	0	1,293	768	-525	768	768	0	893	934	41
Investment income	229	180	176	**229**	**220**	9	53	5	6	1	5	7	2	5	8	3	205	208	3
Miscellaneous receipts	542	4,049	42	**42**	**42**	0	0	42	42	0	0	0	0	0	0	0	0	0	0
Recoverable VAT	2,810	6,920	17,556	**4,593**	**21,968**	-17,375	-12,963	8,126	4,593	-3,533	5,080	0	-5,080	2,949	0	-2,949	5,813	0	-5,813
	56,463	62,880	70,053	**59,550**	**77,399**	-17,849	-10,503	48,929	45,398	-3,531	17,838	12,233	-5,604	3,721	775	-2,946	6,911	1,143	-5,767
Operating payments																			
Salary costs	-10,179	-11,400	-10,191	**-11,715**	**-11,987**	272	-1,524	-2,997	-2,771	225	-2,997	-2,901	96	-2,997	-2,901	96	-2,997	-3,142	-145
Parish office	-6,410	-7,158	-7,203	**-7,247**	**-8,533**	1,286	-44	-3,305	-3,402	-97	-940	-858	82	-3,603	-2,734	869	-685	-254	431
Finance & insurance	-2,763	-2,859	-2,418	**-2,445**	**-2,460**	15	-27	-300	-310	-10	-2,160	-1,972	188	0	-163	-163	0	0	0
Tenancies	-1	-1	-1	**-1**	**-1**	0	0	0	0	0	-1	0	1	0	-1	-1	0	0	0
Maintenance of parish grounds & facilities	-13,499	-11,998	-13,427	**-15,445**	**-17,860**	2,415	-2,018	-3,851	-3,241	610	-5,205	-6,437	-1,232	-3,701	-3,058	643	-5,105	-2,710	2,394
Maintenance on behalf of other agents	-16,071	-14,002	-20,759	**-15,822**	**-16,680**	858	4,937	-4,170	-2,953	1,217	-4,170	-5,262	-1,092	-4,170	-4,463	-293	-4,170	-3,144	1,026
Grants, events & contingencies	-1,230	-1,130	-730	**-630**	**-1,330**	700	100	-875	-630	245	-120	0	120	-253	0	253	-82	0	82
VAT incurred	-6,920	-12,354	-9,795	**-9,001**	**-15,688**	6,687	794	-5,080	-4,827	253	-2,949	-1,721	1,228	-5,813	-1,414	4,399	-1,846	-1,039	807
	-57,073	-60,902	-64,524	**-62,307**	**-74,539**	12,232	2,217	-20,577	-18,134	2,444	-18,541	-19,150	-609	-20,536	-14,734	5,803	-14,885	-10,290	4,595
Net operating surplus/deficit	-610	1,978	5,529	**-2,757**	**2,860**	-5,617	-8,286	28,352	27,265	-1,087	-703	-6,917	-6,214	-16,815	-13,959	2,856	-7,974	-9,146	-1,173
Projects receipts	8,965	25,500	42,570	**27,682**	**53,674**	-25,992	-14,888	0	11,365	11,365	26,122	16,317	-9,805	9,000	0	-9,000	18,552	0	-18,552
Projects payments	-12,215	-39,709	-19,285	**-18,678**	**-62,692**	44,014	607	-19,140	-18,278	862	-23,552	-400	23,152	-20,000	0	20,000	0	0	0
Surplus/deficit from projects	-3,250	-14,209	23,285	**9,005**	**-9,018**	18,023	-14,280	-19,140	-6,913	12,227	2,570	15,917	13,347	-11,000	0	11,000	18,552		
Total receipts (operating + project)	65,428	88,380	112,623	**87,232**	**131,073**	-43,841	-25,391	48,929	56,763	7,834	43,960	28,550	-15,409	12,721	775	-11,946	25,463	1,143	-24,319
Total payments (operating + project)	-69,288	-100,611	-83,809	**-80,985**	**-137,231**	56,247	2,825	-39,717	-36,411	3,306	-42,093	-19,550	22,543	-40,536	-14,734	25,803	-14,885	-10,290	4,595
Net surplus/deficit	-3,859	-12,231	28,814	**6,247**	**-6,158**	12,406	-22,567	9,212	20,352	11,140	1,867	9,000	7,133	-27,815	-13,959	13,856	10,578	-9,146	-19,725
Opening reserves	44,083	40,224	27,993	**56,807**	**56,807**														
Closing reserves	40,224	27,993	56,807	**63,054**	**50,648**														