

	2016-17	2017-18	2018-19	2019-20	2020-21	2020-21				
	Actual	Actual	Actual	Projection	Budget	Budget				
						Q1	Q2	Q3	Q4	Total
<b>Operating receipts</b>										
Precept	19,497	19,497	19,497	22,917	<b>26,698</b>	13,349	13,349	0	0	26,698
BDBC grants	15,077	13,636	13,301	12,976	<b>13,173</b>	13,173	0	0	0	13,173
Lenthsmen grants	13,730	15,520	15,700	15,497	<b>15,400</b>	15,400	0	0	0	15,400
Tenancies	2	2	2	2	<b>2</b>	0	2	0	0	2
Clubs & societies (up 2.9%)	4,576	3,076	3,778	3,391	<b>4,030</b>	938	1,326	821	946	4,030
Investment income	229	180	176	226	<b>224</b>	6	6	6	206	224
Miscellaneous receipts	542	4,049	42	42	<b>42</b>	42	0	0	0	42
Recoverable VAT	2,810	6,920	17,556	12,555	<b>12,822</b>	1,979	3,919	3,888	3,036	12,822
	56,463	62,880	70,052	67,606	<b>72,391</b>	44,887	18,602	4,715	4,187	72,391
<b>Operating payments</b>										
Salary costs	-10,179	-11,400	-10,191	-11,654	<b>-11,945</b>	-2,986	-2,986	-2,986	-2,986	-11,945
Parish office	-6,410	-7,158	-7,203	-7,716	<b>-9,720</b>	-4,437	-925	-3,688	-670	-9,720
Finance & insurance	-2,763	-2,859	-2,418	-2,445	<b>-2,329</b>	-165	-1,999	-165	0	-2,329
Tenancies	-1	-1	-1	-1	<b>-1</b>	0	-1	0	0	-1
Maintenance of parish grounds & facilities	-13,499	-11,998	-13,428	-16,917	<b>-20,479</b>	-4,920	-5,664	-4,232	-5,664	-20,479
Maintenance on behalf of other agents	-16,071	-14,002	-20,759	-15,803	<b>-17,304</b>	-4,326	-4,326	-4,326	-4,326	-17,304
Miscellaneous payments	-1,230	-1,130	-730	-712	<b>-1,545</b>	-985	-150	-293	-117	-1,545
VAT incurred	-6,920	-12,354	-9,795	-11,457	<b>-12,884</b>	-3,919	-3,888	-3,036	-2,040	-12,884
	-57,073	-60,902	-64,525	-66,705	<b>-76,207</b>	-21,739	-19,939	-18,726	-15,803	-76,207
<b>Net operating surplus/deficit</b>	-610	1,978	5,527	901	<b>-3,816</b>	23,148	-1,337	-14,011	-11,616	-3,816
Projects receipts	8,965	25,500	42,570	27,682	<b>17,465</b>	0	8,732	8,733	0	17,465
Projects payments	-12,215	-39,709	-19,285	-23,678	<b>-23,465</b>	-8,982	-8,983	-5,250	-250	-23,465
Surplus/deficit from projects	-3,250	-14,209	23,285	4,004	<b>-6,000</b>	-8,982	-251	3,483	-250	-6,000
<b>Total receipts (operating + project)</b>	65,428	88,380	112,622	95,288	<b>89,856</b>	44,887	27,334	13,448	4,187	89,856
<b>Total payments (operating + project)</b>	-69,288	-100,611	-83,810	-90,383	<b>-99,672</b>	-30,721	-28,922	-23,976	-16,053	-99,672
<b>Net surplus/deficit</b>	-3,859	-12,231	28,812	4,905	<b>-9,816</b>	14,166	-1,588	-10,528	-11,866	-9,816
Opening reserves	44,083	40,224	27,993	56,805	<b>61,710</b>					
Closing reserves	40,224	27,993	56,805	61,710	<b>51,894</b>					